



CENTRO DE INVESTIGACIÓN Y TECNOLOGÍA
MATEMÁTICA DE GALICIA
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Overall ranking in Data Envelopment Analysis with artificial units using R

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The airport network of Spain



(a) Geographical location of Galicia within Europe.



(b) A Coruña Airport.



(c) Vigo Airport.



(d) Santiago Airport.

Figure: Map of Galicia and the three main airports in the region.

Task: rank the airports according to the efficiency

Assessing the efficiency of DMUs

Data environment analysis (DEA)

- ▶ It is a non-parametric methodology in Operations Research and Economics.
- ▶ The efficiency of a set of homogeneous Decision Making Units (DMUs) is evaluated.



Charnes, A., Cooper, W. W., and Rhodes, E. (1978). Measuring the efficiency of decision making units. *European Journal of Operational Research*, 2(6), 429–444.

Let $N = \{1, \dots, n\}$ be a system of DMUs. Each of them is characterized by:

- ▶ **m inputs.** x_{ki} is the amount of input k , with $k = 1, \dots, m$, of DMU i , for every $i \in N$.
- ▶ **s outputs.** y_{ki} is the amount of output k , with $k = 1, \dots, s$, produced by DMU i , for every $i \in N$.

This problem is known as a **multi-agent DEA problem** and denoted by $(N; X; Y)$.

The relative efficiency score of DMU

Output-oriented DEA model with constant returns to scale

Let i_0 be a DMU.

FP

$$\begin{aligned} \max \quad & \theta_{i_0} = \frac{\sum_{r=1}^s u_r y_{r0}}{\sum_{j=1}^m v_j x_{j0}} \\ \text{subject to} \quad & \frac{\sum_{r=1}^s u_r y_{ri}}{\sum_{j=1}^m v_j x_{ji}} \leq 1, \forall i = 1, \dots, n. \\ & u_r, v_j \geq 0; \quad r = 1, \dots, s; \quad j = 1, \dots, m. \end{aligned}$$

- ▶ The relative efficiency score of DMU i_0 is given by θ_{i_0} ,

$$\theta_{i_0}^* = \frac{\sum_{r=1}^s u_r^* y_{r0}}{\sum_{j=1}^m v_j^* x_{j0}},$$

with $v^* = (v_1^*, v_2^*, \dots, v_m^*)$ and $u^* = (u_1^*, u_2^*, \dots, u_s^*)$ the optimal solution.

The relative efficiency score of DMU

Output-oriented DEA model with constant returns to scale

After some transformations, the following formulation is obtained:

MP

$$\begin{aligned} & \max && \eta_{i_0} \\ & \text{subject to} && \\ & && -\sum_{i \in N} y_{ri} \lambda_i + y_{ri_0} \eta_{i_0} \leq 0, \quad r = 1, \dots, s \\ & && \sum_{i \in N} x_{ji} \lambda_i \leq x_{ji_0}, \quad j = 1, \dots, m \\ & && \lambda_i \geq 0, \quad \forall i \in \{1, \dots, n\} \\ & && \eta_{i_0} \in \mathbb{R}. \end{aligned}$$

The optimal values of both problems $\theta_{i_0}^*$ and $\eta_{i_0}^*$ satisfy that $\theta_{i_0}^* = \frac{1}{\eta_{i_0}^*}$.

- ▶ If a DMU is **efficient**, $\theta_{i_0}^* = \eta_{i_0}^* = 1$.
- ▶ A DMU is **inefficient** if $\theta_{i_0}^* < 1$ when Problem FP, or alternatively, if $\eta_{i_0}^* > 1$ when Problem MP.

 For this purpose, we solve a LP problem using `lpsolveAPI` library.

A new approach of cooperation

- ▶ If a coalition of DMUs $S \subseteq N$ is formed, an artificial DMU $[i_S]$ is defined.
- ▶ This artificial DMU requires a certain amount of inputs to produce another amount of outputs, being both quantities obtained from the members of S .
- ▶ If $S \subseteq N$ is formed, the \bar{f} - \underline{f} artificial DMU $[i_S]$ is defined by the input vector and the output vector given by

$$\begin{aligned}x_{k[i_S]} &= \bar{f}(\{x_{kj}\}_{j \in S}), \text{ with } k = 1, \dots, n, \\y_{k[i_S]} &= \underline{f}(\{y_{kj}\}_{j \in S}), \text{ with } k = 1, \dots, n\end{aligned}$$



Kritikos, M. N. (2017). A full ranking methodology in data envelopment analysis based on a set of dummy decision making units. *Expert Systems with Applications*, 77, 211–225.


sum-sum? min-min? min-max? max-min? max-max?



We develop specific R code for handling inputs and outputs for coalitions.

A new approach of cooperation

- ▶ As a novelty, we assess the **overall** efficiency of a merger of DMUs.
- ▶ That is, the merger of a certain coalition of DMUs S influences into the relative efficiency of $[i_S]$.

 We use `CoopGame` library for identifying all coalitions in N

On the cooperation of DMUs

A multi-agent DEA problem is denoted by $(N; X; Y)$.

DEA \bar{f} - f game




González-Díaz, J., García-Jurado, I., and Fiestras-Janeiro, M.G. (2023). An introductory course on mathematical game theory and applications. Vol. 238. American Mathematical Society.

A DEA \bar{f} - f game $(N; X; Y; \mathbf{e})$ (or simply, \mathbf{e}) is defined as follows:

$$\mathbf{e}(S) = \begin{cases} \frac{1}{\eta_{[i_S]}^*}, & \text{if } \emptyset \neq S \subseteq N, \\ 0, & \text{otherwise.} \end{cases}$$

$\eta_{[i_S]}^*$ is the optimal value of Problem 4 for the DEA problem $(N^S; X^S; Y^S)$, with coalition S as a block, for DMU $i_0 = [i_S]$.

 For each coalition S , we obtain $\mathbf{e}(S)$ using own R code.

Properties of DEA games

Let e be a DEA \bar{f} - \underline{f} game.

Monotonicity of DEA games

- ▶ A TU game v is said to be *increasingly monotonic* if, for each pair $S, T \subseteq N$ with $S \subset T$, we have $v(S) \leq v(T)$.
- ▶ This means that the earning of coalition of players in S increases when new players join S .

Let $(N; X; Y)$ be a multiagent DEA problem. Thus, the associated DEA min-max game $(N; X; Y; e)$ is **increasingly monotone**.

- ▶ In DEA min-max games, the efficiency of $S \subseteq N$ increases when merging new DMUs.
- ▶ In other cases, **counterexamples can be found**.

Ranking DMUs

- ▶ **Task:** ranking DMUs in multi-agent DEA problems using DMUs' efficiency is used as criterion.
- ▶ To this aim, values or solutions for TU games were used.



Hinojosa, M. A., Lozano, S., Borrero, D. V., and Mármol, A. M. (2017). Ranking efficient DMUs using cooperative game theory. *Expert Systems with Applications*, 80, 273-283.

The Shapley value of (N, v)

$$Sh_i(N, v) = \sum_{T \subseteq N \setminus \{i\}} \frac{|T|! (|N| - |T| - 1)!}{|N|!} (v(T \cup \{i\}) - v(T)), \text{ for every } i \in N.$$

The Banzhaf value of (N, v)

$$Bz_i(N, v) = \sum_{T \subseteq N \setminus \{i\}} \frac{1}{2^{|N|-1}} (v(T \cup \{i\}) - v(T)).$$



Both are implemented in `CoopGame` package.

Ranking DMUs: an example

A DEA problem with 12 players

DMU	Input 1	Input 2	Output 1	Output 2	Output 3	Output 4
1	17.02	5.0	42	45.3	14.2	30.1
2	16.46	4.5	39	40.1	13.0	29.8
3	11.76	6.0	26	39.6	13.8	24.5
4	10.52	4.0	22	36.0	11.3	25.0
5	9.50	3.8	21	34.2	12.0	20.4
6	4.79	5.4	10	20.1	5.0	16.5
7	6.21	6.2	14	26.5	7.0	19.7
8	11.12	6.0	25	35.9	9.0	24.7
9	3.67	8.0	4	17.4	0.1	18.1
10	8.93	7.0	16	34.3	6.5	20.6
11	17.74	7.1	43	45.6	14.0	31.1
12	14.85	6.2	27	38.7	13.8	25.4

Table: Input and output data in the example in Kritikos (2017).



Kritikos, M. N. (2017). A full ranking methodology in data envelopment analysis based on a set of dummy decision making units. *Expert Systems with Applications*, 77, 211–225.

Ranking DMUs: an example

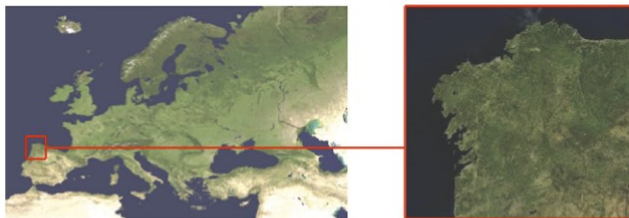
A DEA problem with 12 players

	sum-sum		min-min		min-max		max-max		max-min	
DMU	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)
1	0.09800	0.02114	0.08549	0.00095	0.08574	0.00064	0.11068	0.03654	0.09507	-0.01735
2	0.08795	0.00845	0.08642	0.00113	0.08574	0.00064	0.09266	0.01474	0.10391	-0.00965
3	0.08273	0.00371	0.08371	0.00076	0.08414	0.00063	0.08382	0.00433	0.10844	-0.00177
4	0.09592	0.01723	0.08696	0.00125	0.08574	0.00064	0.08353	0.00298	0.18073	0.06631
5	0.09997	0.02361	0.08696	0.00125	0.08574	0.00064	0.08909	0.00690	0.14759	0.02486
6	0.08923	0.01009	0.08696	0.00125	0.08574	0.00064	0.08385	0.00148	0.00881	-0.08675
7	0.09825	0.02176	0.08696	0.00125	0.08574	0.00064	0.08476	0.00265	0.06882	-0.02459
8	0.08016	0.00242	0.08172	0.00077	0.08224	0.00061	0.07879	0.00055	0.10599	-0.00290
9	0.07390	-0.00908	0.08696	0.00125	0.08574	0.00064	0.08152	-0.00030	-0.00989	-0.07519
10	0.06900	-0.00988	0.08156	0.00093	0.08152	0.00060	0.07677	-0.00024	0.06548	-0.01837
11	0.08392	0.00526	0.08193	0.00048	0.08421	0.00063	0.09514	0.02018	0.05764	-0.05012
12	0.04097	-0.02187	0.06437	0.00019	0.06767	0.00045	0.03938	-0.01759	0.06740	-0.01593

Table: Numerical results. The efficient DMUs (in gray), the Shapley value and the Banzhaf value for the five DEA TU games.

- **Some DMUs have a negative contribution.**

An application: the airport network of Spain



(a) Geographical location of Galicia within Europe.



(b) A Coruña Airport.



(c) Vigo Airport.



(d) Santiago Airport.

Figure: Map of Galicia and the three main airports in the region.

Task: rank the airports using DEA games

- ▶ We measure the capability for increasing the overall efficiency in the event of a merger.

An application: the airport network of Spain

Airport	IATA	Airport	IATA
Madrid-Barajas	MAD	Barcelona-El Prat	BCN
Palma de Mallorca	PMI	Málaga-Costa del Sol	AGP
Alicante-Elche	ALC	Gran Canaria	LPA
Tenerife Sur	TFS	Valencia	VLC
Sevilla	SVQ	Ibiza	IBZ
Lanzarote	ACE	Tenerife Norte	TFN
Bilbao	BIO	Fuerteventura	FUE
Menorca	MAH	Santiago-Rosalía de Castro	SCQ
Asturias	OVD	Zaragoza	ZAZ
Vitoria	VIT	A Coruña	LCG

Table: List of the most relevant airports of Spain.

Task: rank the airports using DEA games.

- ▶ We measure the capability for increasing the overall efficiency in the event of a merger.

An application: the airport network of Spain

Airport	Inputs				
	Runways	Terminals	Estimated Revenue (M€)	Estimated Capacity (M pax)	Estimated CO ₂ (kt)
MAD	4	5	1600	80	1200
BCN	3	2	1200	65	900
PMI	2	1	500	40	500
AGP	2	3	400	30	380
ALC	1	1	300	20	280
LPA	2	1	250	18	240
TFS	1	1	220	16	210
VLC	1	1	180	15	170
SVQ	1	1	150	12	150
IBZ	1	1	140	11	140
ACE	1	1	130	10	130
TFN	1	1	110	9	110
BIO	1	1	100	8	100
FUE	1	1	95	8	95
MAH	1	1	70	6	70
SCQ	1	1	60	5	60
OVD	1	1	35	3	35
ZAZ	1	1	90	2	50
VIT	1	1	40	1.5	30
LCG	1	1	30	2	25

Table: Inputs for the most relevant airports of Spain.

Task: rank the airports using DEA games.

- ▶ We measure the capability for increasing the overall efficiency in the event of a merger.

An application: the airport network of Spain

Airport	Outputs					
	Passengers (M)	Movements (k)	Cargo (t)	Share (%)	Direct Destinations	% International
MAD	66.2	430.6	643000	23	230	60
BCN	55	348	156000	19	200	75
PMI	33.3	243.2	30000	12	170	85
AGP	24.9	187	4000	9	150	85
ALC	18.4	126.1	3000	6	120	90
LPA	15.2	142.9	20000	5	140	80
TFS	13.7	92.3	2000	5	110	85
VLC	10.8	93.1	15000	4	100	75
SVQ	9.2	73.1	9000	3	90	70
IBZ	9.1	85.1	1000	3	95	90
ACE	8.7	75	2000	3	85	85
TFN	6.8	87	1000	2	50	20
BIO	6.3	58	27000	2	80	65
FUE	6.4	53	1000	2	70	85
MAH	4.2	36	500	1	60	80
SCQ	3.6	30	3000	1	60	55
OVD	1.9	20	500	0.5	35	40
ZAZ	0.6	13	182000	0.2	20	40
VIT	0.3	9	70000	0.1	10	30
LCG	1.2	14	200	0.4	25	20

Table: Outputs for the most relevant airports of Spain.

Task: rank the airports using DEA games.

- ▶ We measure the capability for increasing the overall efficiency in the event of a merger.

An application: the airport network of Spain

DMU	sum-sum		min-min		min-max		max-max		max-min	
	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)
MAD	0.0545	0.0054	0.0495	$-1.2837 \cdot 10^{-4}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	-0.0750	$-9.6598 \cdot 10^{-2}$
BCN	0.0466	-0.0016	0.0500	$2.2252 \cdot 10^{-6}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	0.0009	$-4.9333 \cdot 10^{-2}$
PMI	0.0573	0.0114	0.0500	$1.0099 \cdot 10^{-5}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	0.0811	$-6.6919 \cdot 10^{-4}$
AGP	0.0473	-0.0011	0.0496	$1.6975 \cdot 10^{-6}$	0.0498	$1.9703 \cdot 10^{-6}$	0.0496	$-2.1634 \cdot 10^{-5}$	0.0092	$-4.6886 \cdot 10^{-2}$
ALC	0.0535	0.0058	0.0500	$3.9098 \cdot 10^{-6}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$5.4480 \cdot 10^{-6}$	0.0918	$5.6761 \cdot 10^{-3}$
LPA	0.0506	0.0010	0.0504	$4.2979 \cdot 10^{-4}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$7.6015 \cdot 10^{-6}$	0.0786	$-5.2000 \cdot 10^{-5}$
TFS	0.0501	0.0013	0.0500	$2.5617 \cdot 10^{-6}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	0.0874	$2.1978 \cdot 10^{-3}$
VLC	0.0491	-0.0003	0.0500	$4.1680 \cdot 10^{-6}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$5.4480 \cdot 10^{-6}$	0.0849	$7.6117 \cdot 10^{-4}$
SVQ	0.0442	-0.0018	0.0466	$-2.0079 \cdot 10^{-5}$	0.0481	$1.8444 \cdot 10^{-6}$	0.0474	$-1.6333 \cdot 10^{-6}$	0.0783	$1.0463 \cdot 10^{-4}$
IBZ	0.0510	0.0013	0.0515	$1.6979 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$5.4480 \cdot 10^{-6}$	0.0930	$4.6059 \cdot 10^{-3}$
ACE	0.0535	0.0050	0.0509	$8.3850 \cdot 10^{-4}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0501	$2.9327 \cdot 10^{-5}$	0.0878	$1.1897 \cdot 10^{-3}$
TFN	0.0494	-0.0012	0.0344	$-2.0460 \cdot 10^{-2}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$5.4480 \cdot 10^{-6}$	0.0271	$-3.3725 \cdot 10^{-2}$
BIO	0.0508	0.0011	0.0505	$6.0702 \cdot 10^{-4}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0502	$1.8211 \cdot 10^{-5}$	0.0796	$-4.1577 \cdot 10^{-4}$
FUE	0.0496	-0.0005	0.0511	$9.2705 \cdot 10^{-4}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0500	$2.2227 \cdot 10^{-6}$	0.0865	$5.2149 \cdot 10^{-4}$
MAH	0.0472	-0.0026	0.0517	$4.3020 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0500	$1.9591 \cdot 10^{-6}$	0.0818	$-3.4522 \cdot 10^{-4}$
SCQ	0.0480	-0.0021	0.0519	$2.8609 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0500	$1.9073 \cdot 10^{-6}$	0.0663	$-2.2322 \cdot 10^{-3}$
OVD	0.0472	-0.0024	0.0648	$2.2172 \cdot 10^{-2}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0500	$1.9073 \cdot 10^{-6}$	0.0409	$-1.0634 \cdot 10^{-2}$
ZAZ	0.0555	0.0081	0.0550	$8.6580 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	0.0409	$-1.5325 \cdot 10^{-2}$
VIT	0.0474	-0.0018	0.0458	$-5.3729 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0503	$3.2530 \cdot 10^{-5}$	-0.0035	$-2.7496 \cdot 10^{-2}$
LCG	0.0473	-0.0025	0.0463	$-4.7482 \cdot 10^{-3}$	0.0501	$1.9918 \cdot 10^{-6}$	0.0500	$1.9073 \cdot 10^{-6}$	-0.0374	$-4.9573 \cdot 10^{-2}$

Table: Numerical results. The efficient DMUs (in gray), the Shapley value and the Banzhaf value for the five DEA TU games.

An application: the airport network of Spain

DMU	sum-sum		min-min		min-max		max-max		max-min	
	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)	(SH)	(B)
MAD	3	4	16	17	1-18	1-19	1-6	1-6	20	20
BCN	19	14	12	14	1-18	1-19	1-6	1-6	17	18
PMI	1	1	10	10	1-18	1-19	1-6	1-6	8	11
AGP	16	12	15	15	19	1-19	19	20	16	17
ALC	5	3	13	12	1-18	1-19	7-12	10-13	2	1
LPA	8	9	9	9	1-18	1-19	7-12	9	10	8
TFS	9	6	14	13	1-18	1-19	1-6	1-6	4	3
VLC	12	10	11	11	1-18	1-19	7-12	10-13	6	5
SVQ	20	16	17	16	20	20	20	19	11	7
IBZ	6	7	5	5	1-18	1-19	7-12	10-13	1	2
ACE	4	5	7	7	1-18	1-19	13	7	3	4
TFN	11	13	20	20	1-18	1-19	7-12	10-13	15	16
BIO	7	8	8	8	1-18	1-19	7-12	8	9	10
FUE	10	11	6	6	1-18	1-19	14-18	14	5	6
MAH	18	20	4	3	1-18	1-19	14-18	15	7	9
SCQ	13	17	3	4	1-18	1-19	14-18	16-18	12	12
OVD	17	18	1	1	1-18	1-19	14-18	16-18	14	13
ZAZ	2	2	2	2	1-18	1-19	1-6	1-6	13	14
VIT	14	15	19	19	1-18	1-19	1-6	1-6	18	15
LCG	15	19	18	18	1-18	1-19	14-18	16-18	19	19

Table: Positions of DMUs in the rankings based on the numerical results.

Conclusions and further research

Concluding remarks

- ▶ In this work, we analysed the impact of aggregating the inputs and the outputs of DMUs on the overall efficiency in a merger.
- ▶ The organization of the outsiders influences the overall efficiency.
- ▶ We use some values for games to rank DMUs.
- ▶ As an application, we analyse the airport network of Spain in 2022.

In the future...

- ▶ A comparative study for several DEA models can be done.
- ▶ Using alternative values games may be of interest.
- ▶ The usage of alternative sampling methodologies in large-scale problems could be checked.



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